

SIGMA Europe enters into agreement with Grupo Vall Companys to enhance its fresh meat business and profitability

San Pedro Garza Garcia, Mexico. October 30, 2025. – ALFA, S.A.B. de C.V. ("ALFA", "Alfa|SIGMA") (BMV: ALFAA) announced today that SIGMA Europe has entered into an agreement with Grupo Vall Companys, an expert in integrated livestock management. The agreement, which would restructure SIGMA Europe's Fresh Meats business, is designed to improve SIGMA's profitability by driving greater utilization of the live hog processing facilities, enhance pork supply and ensure traceability.

The agreement, subject to filing and approval by competition authorities in Spain (CNMC - *Comisión Nacional de los Mercados y Competencia*), consists of two components: First, a strategic partnership through which Grupo Vall Companys will acquire 75% of SIGMA Europe's live hog processing business serving Industrial customers. SIGMA Europe will maintain 100% of its Fresh Meat case-ready business serving Retail customers, which will operate under its affiliate Campofrío Frescos.

Second, Grupo Vall Companys' hog farm "Agroalimentaria Chico" will be integrated into the current joint venture, "Desarrollos Porcinos Castilla y León", in which SIGMA Europe holds a 42% stake. SIGMA Europe has committed to providing the investment required to preserve its 42% share in the combined entity.

Mr. Rodrigo Fernández, SIGMA's CEO noted: "We are focused on strengthening the fundamentals of our European operations through strategic, disciplined actions. By partnering with Grupo Vall Companys, a leader in integrated livestock management, we will optimize our Fresh Meat business while securing a stable and traceable pork supply. This transaction enhances profitability, allows us to concentrate fully on our branded retail offering, and supports our broader goal of creating long-term, sustainable value in the region."

Net nominal investment for SIGMA Europe represents less than EUR 20 million to be disbursed over the 5-year period following the potential closing of the transaction, subject to certain operating performance thresholds. SIGMA Europe estimates cash benefits resulting from the agreement to be greater than EUR 10 million per year.

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About Alfa|SIGMA

ALFA has simplified its corporate structure to concentrate on Sigma, a leading multinational food company that focuses on the production, marketing, and distribution of quality foods through recognized brands in Mexico, Europe, the United States, and Latin America. In 2024, Alfa|SIGMA reported revenues of Ps. 163,242 million (US \$8.9 billion), and EBITDA of Ps. 17,665 million (US \$1.0 billion). Alfa|SIGMA's shares are quoted on the Mexican Stock Exchange and on Latibex, the market for Latin American shares of the Madrid Stock Exchange. For more information, please visit www.alfa.com.mx